



December 28, 2007

Mr. Dan Ozuna
NOW Specialties, Inc.
2122 Country Club Drive, Suite 300
Carrollton, TX 75006

Reference: **Clear Lake Heart Hospital**
Webster, TX

Dear Dan:

The jobsite staff of DPR would like to thank you and your team for their contribution to the Clear Lake Heart Hospital project. Alex Debo's work in the field and your support from the office helped make the team effort a success. This approach sets you and your company apart from your competition.

We look forward to working with you again in the future!

Very truly yours,
DPR Construction, Inc.

A handwritten signature in black ink, appearing to read 'Troy Ireland', written in a cursive style.

Troy Ireland
Project Manager

cc: DPR, Richard Sebesta
DPR, Jeff Hobbs
DPR, John Head
DPR, Brandon Murphy