



Austin Commercial

An Austin Industries Company

100% Employee Owned

Austin Commercial, LP
Construction Manager/General Contractor
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May 31, 2007

John Nolan
N.O.W. Specialties, Inc.
14820 Lochinvar Drive
Dallas, TX 75254-7528

Mr. Nolan:

As unbelievable as it may sound, it was only a month ago that Austin Commercial officially closed the SA 09 - DFW Airport Terminal D Parking Garage contract with DFW Airport. Despite the long journey it has taken to reach this culminating milestone, I would like to pause for just a moment and reflect on what a special achievement that we, together as the construction team, we're able to accomplish.

In short, the project was a great success. Be assured, Austin Commercial understands that Austin's success is largely due to the success of its subcontractors. NOW Specialties is certainly part of that success. The long hours working with the challenging design and the acute attention to detail by the NOW staff paid off with the result of a 'world class facility' of which we can all be proud.

Thanks to Dan Ozuna and the relentless and talented NOW field staff, the construction team was able to overcome the many challenging issues that we faced together on this once-in-a-lifetime project. Please give the members of NOW Specialties my highest regards for a job well done.

Sincerely,

Tony Seaman
Project Administrator

Xc: Job File