

April 4, 2011

RE: Letter of Recommendation
NOW Specialties, Inc.
Minimally Invasive Spine Institute Project

To Whom it May Concern:

NOW Specialties, Inc. furnished and installed the stainless steel exterior metal cladding for our project, the Minimally Invasive Spine Institute at 10400 North Central Expressway, Dallas, TX, 75231.

NOW was very helpful providing valuable input during the design and bid phase of this building component. They were also competitive in their pricing with the other subcontractors we had bidding the work and, thus, were awarded the contract.

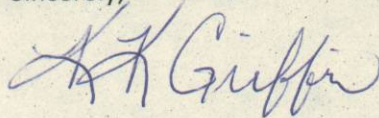
This stainless steel material and fabrication had a very long lead time and NOW worked diligently to expedite that to meet our project schedule demands.

They amply staffed the project once material began arriving and completed installation in compliance with our project schedule.

Their installation met with design aesthetic and engineering requirements and NOW followed up quickly on any minor punch items that remained.

HDR Design-Build, Inc will readily engage NOW Specialties, Inc. in future projects where their range of work scope is specified.

Sincerely,



Kim Griffin
Sr. Project Manager
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